Appendix 1

Leeds City Region Enterprise Partnership Trade Activity Progress Report 2018

1. Context

- 1.1. The vision for the Leeds City Region is "to be a globally recognised economy where good growth delivers high levels of prosperity, jobs and quality of life for everyone." The Leeds City Region Strategic Economic Plan 2016 (SEP) provides the framework for good growth, which will be achieved by working jointly with partners and stakeholders.
- 1.2. The Leeds City Region International Trade Plan seeks to articulate this ambition from a trade perspective through the following priorities:
 - To increase the number of SME exporters in Leeds City Region.
 - To drive up the value of exports across Leeds City Region.
- 1.3. This will be achieved by focussing on four themes:
 - **Simplify** <u>Simplifying</u> the international trade support landscape for businesses in Leeds City Region and providing a joined-up, collaborative approach that is both accessible and supportive at all stages of a business's export journey.
 - Connect <u>Connecting</u> international trade activity to other areas within the Leeds City Region Enterprise Partnership to drive a stronger partnership approach to service delivery.
 - **Inspire** <u>Inspiring</u> more businesses in Leeds City Region to internationalise to service new markets and customers as an integral part of their business growth plans.
 - Target <u>Targeting</u> key sectors and markets to maximise the overseas trade opportunities available to businesses in Leeds City Region.

2. Overview

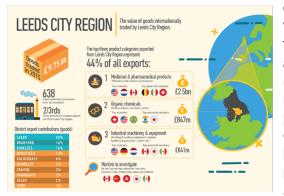
- 2.1. All trade activities undertaken fit within one or more of the themes, with a particular focus throughout 2017/18 on the 'Inspire' and 'Target' themes. These themes are more customer focussed to create more connection and engagement directly with businesses through partnership activity.
- 2.2. The identification of key activities was informed by input from trade partners, emerging opportunities and the availability of resource. The MDS Transmodal trade analysis (see below) also supported the determination of key activities, as this provides for the first time, a snapshot view of trade in goods within the city region as well as an indication of potential export opportunities to be explored further.

2.3. Activity in 2017/18 delivered 98 export enquiries to the Growth Service, 152 export referrals and 118 businesses engaged through trade initiatives.

3. Key Activities

3.1. MDS Report

3.2. Working with the Regional Economic Intelligence Unit, **MDS Transmodal** were commissioned to undertake a review of the trade performance for the



city region. Official data on both the value and volume of trade flows for the UK has historically only been available at national and regional (Yorkshire & Humber) level which makes it difficult to assess the performance at city region level. Official data from HMRC has historically only been available at regional (Yorkshire & Humber) level. So this is the first time that an

independent assessment of export activity in Leeds city region. MDS Transmodal therefore looked at trade in goods (not services), and estimated value of Leeds city region trade by destination country and commodity (SITC code).

- 3.3. Review of the International Trade Working Group (ITWG)
- 3.4. The role and remit of the **International Trade Working Group** was reviewed with a particular focus on its key role of identifying ways of working in a more joined-up, collaborative way. The ITWG has provided a valuable role in developing the trade plan for the city region. To enable the delivery of the Plan however the Group needed to widen and reflect a truly inclusive partnership across the city region. There is however undoubtedly a need to grow and evolve the group to better reflect the current environment which facilitates engagement with a wider group of partners. There are for example organisations for whom international trade is not their sole focus but are nonetheless important partners in terms of the knowledge, expertise and engagement with the business community.
- 3.5. The Group has therefore changed to create a more inclusive and open 'partnership' model, which allows for a more agile and organic approach to the discussion of key issues, the dissemination of information and messages between partners and perhaps most importantly the delivery of key activities in a cohesive way. Evolving engagement with a broader range of partners enables work with a wider range of public and private sector partners and organisations in the city region who have an interest and role in supporting businesses to trade internationally.

- 3.6. Online resources
- 3.7. Communication now takes more of a 'campaign' approach with greater use of the LEP website and digital media to disseminate key messages.
- 3.8. 2017/18 saw the **#LetsTalkRealBusiness** campaign continue, reaching 16,416 twitter accounts, a comparison of visits to the business pages of the LEP website show an increase of 30% from 16/17 to 17/18, demonstrating the value of the #LetsTalkRealBusiness campaign.
- 3.9. Some exciting, informative and insightful collateral including blogs, videos and digital banners have been produced as follows:

Let's talk... selling to China



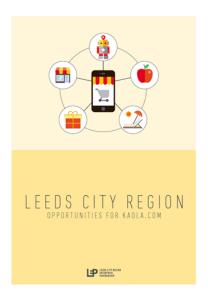




3.10. Improvements to the trade pages on the LEP website are being developed, in particular to the trade landing page and the format and layout of the content. This will include a more practical and intuitive representation of the trade support landscape in the region, highlighting where businesses can receive support to address key questions and issues. This will hopefully improve both the understanding and accessibility for businesses looking to receive support for their trade activities. There will also be specific campaign pages and a calendar of events. The new look pages will be 'live' in autumn 2018.

3.11. Growth Service

3.12. Under the 'Connect' strand of the International Trade Plan consideration has been given to how trade can be better embedded within the work of the Growth Service. This has included encouraging the Growth Managers and



International Trade Managers to become 'buddies' to develop their relationships to increase understanding of each other's roles and improve the quality and quantity of referrals. Department for International Trade advisers have also attended The Growth Service 'Pop-Up' Cafes to broaden the range of advice available to attendees of those events. At the end of 2017/18 the Growth Managers were also asked to survey their clients on their international trade activity. This pilot International Trade Survey asked businesses that had received support from the Growth Managers about their current overseas trade activity and future plans. This survey will be repeated in 2018/19 to start to build up a picture of changing behaviours and activities.

3.13. China

- 3.14. China continues to be an important target market for the city region from both a trade and investment perspective. The focus for 2017/18 was to take a more pro-active stance from a trade perspective, to further build the city region's relationship with Netease/Kaola and extend the reach by exploring where future trade opportunities can be maximised. The MDS report identified that both China and Hong Kong are markets to be investigated where there are potential untapped trade opportunities for the city region.
- 3.15. The year began by participating in the **Netease European Conference** in Frankfurt. This was an excellent opportunity to demonstrate the city region's commitment to the relationship with Kaola and to meet key personnel responsible for developing their European markets.
- 3.16. In August the second city region catalogue of 39 potential suppliers was submitted to **Kaola** for their consideration. This was followed in December by a visit to the region by Qin Wang, their newly appointed UK representative to participate in a 'Meet the **Buyer' event** with suppliers included in the catalogue. This was hosted on by Shulmans LLP on behalf of the LEP.



3.17. Hong Kong

3.18. In September the LEP attended the **Think Asia, Think Hong Kong** conference organised by the Hong Kong Trade Development Council. This helped to improve understanding of the role of Hong Kong as a trade gateway to mainland China, but also as a market in its own right. At this event, DIT announced their intention to host a **Great Festival of Innovation** in Hong Kong in March 2018 to showcase not only the UKs strengths but also to promote trade links between Hong Kong and the UK. The LEP subsequently travelled to Hong Kong in March as part of the Northern



Elaine Taylor-Whilde, CEO of Nine Health CIC, who joined the PM Theresa May on her trip to China in January this year, is in Hong Kong for the Festival and had this to say about how international cooperation is the key to prosperity and happiness on a global

Powerhouse delegation. This was an excellent opportunity for an initial trade and investment focused visit to Hong Kong. Participating in the Great Festival of Innovation as part of the Northern Powerhouse delegation provided an excellent basis for the visit and access to relevant contacts and presentations.

3.19. Meetings outside of the Festival provided valuable insights and introductions to key contacts to be developed in the future. Meeting people face to face 'in market' is an important way of showing a commitment to the market and to developing long standing relationships, an important factor in such markets. During the week the LEP attended ten keynote speeches and panel sessions at the Great Festival of Innovation, which provided valuable insights into innovations taking place in the region's key sectors, trade opportunities, and UK-Hong Kong government policies. Meetings were also held with key intermediaries and relationships developed with the DIT Northern





We catch up with Jon Geldart, Chair of the Yorkshire and Humber Institute of Directors, and Executive Director Markets Development Greater China, to discover more about why Hong Kong, a place where 'West meets East', is such an important market for Leeds City Region businesses.

Powerhouse team, and central DIT China team. The visit generated 53 new contacts from attending three evening events, two Chamber of Commerce events, and generated one potential inward investment project and explored opportunities for greater involvement in the UK-Hong Kong FinTech Bridge initiative. With a population of over 7 million, Hong Kong also presents a valuable potential trade market for the city region.

- 3.20. Exporting for Growth
- 3.21. The LEP has continued to work with the Exporting for Growth team to deliver key aspects of this programme.
- 3.22. July 2017 saw the launch of **Export Exchange**, the peer to peer export support network with an intial cohort of 50 experienced business patrons recruited to share their knowledge and expertise of trading internationally with Ikess experienced exporters. This has been followed by regular targeted events throughout the year on topics such as selling to China, routes to market and the US.



- 3.24. Gulf States
- 3.25. The LEP was pleased to host the delegation of visitors from overseas Posts and the Overseas Business Network on their annual **Gulf Tour** of the UK.
- 3.26. This confirmed the importance of the region's focus on the Gulf States as a potential market to explore further, with specific focus on the health and lifesciences sector.
- 3.27. As a result the LEP participated at **Arab Health** in January as part of the UK



Pavilion and delegation organised by Medilink. Arab Health is the largest gathering of healthcare and trade professionals in the Middle East & North Africa (MENA) region. The 2018 event welcomed more than 4,200 exhibiting companies and 103,000 attendees from 150+ countries.

3.28. There is no doubt that Arab Health is a truly international event. On the Leeds City Region stand over 100 contacts were made from countries across the Middle East but also South America, Europe and Asia. The stand also had visitors from the UK who were clearly impressed the city region was present and showcasing the region's capabilities.

- 3.29. Sky News Arabia also filmed an interview on the Leeds City Region stand with Paxman Coolers for broadcast on their breakfast news show. Sky News Arabia broadcast to more than 50 million households in the MENA region.
- 3.30. The feedback from some of the companies showcased on the city region stand demonstrates that attendance has been of great value to them

'Thanks for showcasing our products on your stand...... extremely indebted to LEP for your support.'

'It was a pleasure to work with you both and I would like to say thank you again for the opportunity to host the system on the stand – I would have not been able to secure similar profile had we not had that foothold at the show.'

'Our ability to display at Arab Health was a great opportunity for us to showcase our product and at the same time understand the volume of potential customers who may be in attendance to help us make a decisions as to whether we would attend on our own in the future.......



- 3.31. <u>DFID Regional Supplier event</u>
- 3.32. On 6th December, the LEP hosted a **Regional Supplier Event** on behalf of the Department for International Development (DFID). With a keynote



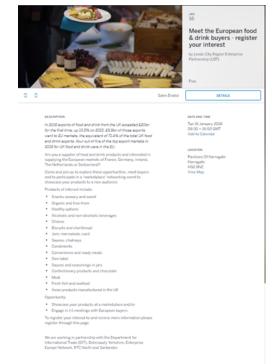
speech by the Minister of State for International Development, The Rt Hon Lord Bates, the event focussed on helping local businesses and organisations explore opportunities to win business delivering overseas aid and development contracts. Feedback from those who attended was very positive with requests for further activity looking in more detail at the DFID supply chain and specific opportunities.

3.33. Food and Drink

3.34. On behalf of the Northern Powerhouse the LEP organised a **Meet the Buyer Event** between 15th and 17th January as part of DIT's **Western Europe Food & Drink High Value Campaign**. A group of food and drink buyers from European markets of Germany, France, Switzerland & Austria were

hosted at a Meet the European Food & Drink Buyer Event. The event included workshops, 1:1 meetings and a marketplace event. During the event, there were 154 meetings with the buyers and over 50 companies participating in the marketplace activity. The partners for this event were DIT, RTC, Deliciously Yorkshire and Santander.



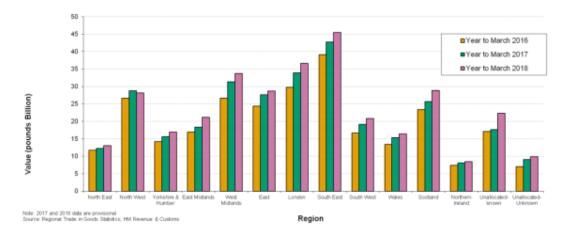




The importance of overseas trade was recently highlighted in a report by HHPC. It found in the year to June 2017 the overall value of fishshine and Humber trade in goods exports increased significantly by 10 per cent compared with the same period to June 2016.

This forms the first of two food and drink events in Harrogate. On 25 January, Design Network North in partnership with the LEP are hosting a monthly Rise and Design event, foouring on design in the food and drink sector.

3.35. As the regional trade statistics published by HMRC continue to show a year on year increase in the export of goods it is important that the level of export related activity in the city region is built upon. This will help to enhance the support available to businesses in the city region and increase the number of businesses accessing that support to develop overseas markets, therefore contributing to this positive trend.



3.36. The 2017 Leeds City Region Business Survey indicates that around 15% of businesses in the city region currently export, with 11% of businesses planning to expand in to new markets in the next 12 months. Further analysis of the survey will help to inform the development of trade focused activity for 2019/20.